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Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense									DATE: February 2010		
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)				R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability							
COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
Total Program Element	15.446	16.835	16.637	0.000	16.637	16.764	16.941	17.199	17.452	Continuing	Continuing
P857: Joint Fires Integration & Interoperability	15.446	16.835	16.637	0.000	16.637	16.764	16.941	17.199	17.452	Continuing	Continuing
A. Mission Description and Budget Item Justification											
<p>The Joint Fires Integration & Interoperability Team (JFIIT) funded in this program is a relatively small cell of recognized Joint fires experts adding value to much larger Service investments in force elements designed to produce kinetic and non kinetic effects. Services, Joint, and Combatant Commanders and their Staffs actively seek JFIIT advice and assistance to improve the execution of combat fires applied in complex coalition and joint environments.</p>											
<p>The FY 2005 National Defense Authorization Act (NDAA) directed the transfer of US Joint Forces Command (USJFCOM) RDT&E funding of joint warfare experimentation and training programs from Navy accounts to new Defense Wide RDT&E accounts beginning in FY 2007. Funding to support the JFIIT Program prior to FY 2007 was reflected in the Navy's RDT&E Program under PE 0603857N. The new funding alignment brings the JFIIT Program into oversight by the Undersecretary of Defense, Acquisition, Technology and Logistics (USD AT&L) Director Defense Research & Engineering (DDR&E).</p>											
<p>Joint Requirements Oversight Council Memo (JROCM) 183-4, dated 8 Oct 04, directed U.S. Joint Forces Command (USJFCOM) to establish a Joint Fires Support Organization. JROCM 241-05, dated 3 Nov 05, validated the JFIIT mission. USJFCOM Directive Number 5170.2 dated 30 Nov 07, Charter for JFIIT, assigns JFIIT responsibility to improve Joint Fires.</p>											
<p>The JFIIT mission is to improve the integration, interoperability, and operational effectiveness of Joint fires, at the tactical level. JFIIT takes a holistic approach to improving Joint fires by providing solutions that produce effective target acquisition, command and control, and interoperable firing systems, thereby reducing fratricide and collateral damage. This results in not only near-term tactical identification of issues and solutions, but also informs and provides a foundation for short and long-term operational and tactical capabilities.</p>											
<p>JFIIT facilitates the development of Live, Virtual, and Constructive Joint fires and Joint ISR training applications at the Combat Training Centers (CTCs). Focus areas include Signals Intelligence (SIGINT), Full Motion Video (FMV), Non-traditional ISR (NT-ISR), Synthetic Aperture Radar/Moving Target Indicator (SAR/MTI), and Electronic Warfare to include counter Improvised Explosive Device (IED). JFIIT also assists with scenario and architecture development to duplicate real world operational environments to facilitate Joint fires and Joint ISR training opportunities.</p>											

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Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010	
APPROPRIATION/BUDGET ACTIVITY		R-1 ITEM NOMENCLATURE			
0400: Research, Development, Test & Evaluation, Defense-Wide		PE 0604828D8Z: Joint Fires Integration & Interoperability			
BA 4: Advanced Component Development & Prototypes (ACD&P)					
B. Program Change Summary (\$ in Millions)					
	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Previous President's Budget	16.906	16.972	0.000	0.000	0.000
Current President's Budget	15.446	16.835	16.637	0.000	16.637
Total Adjustments	-1.460	-0.137	16.637	0.000	16.637
• Congressional General Reductions		0.000			
• Congressional Directed Reductions		0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds		0.000			
• Congressional Directed Transfers		0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	-0.462	0.000			
• Other Program Adjustments	-0.998	-0.137	16.637	0.000	16.637

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense								DATE: February 2010			
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)				R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability				PROJECT P857: Joint Fires Integration & Interoperability			
COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
P857: Joint Fires Integration & Interoperability	15.446	16.835	16.637	0.000	16.637	16.764	16.941	17.199	17.452	Continuing	Continuing
Quantity of RDT&E Articles											
A. Mission Description and Budget Item Justification											
<p>The Joint Fires Integration & Interoperability Team (JFIIT) funded in this program is a relatively small cell of recognized Joint Fires experts adding value to much larger Service investments in force elements designed to produce kinetic and non kinetic effects. Services, Joint, and Combatant Commanders and their Staffs actively seek JFIIT advice and assistance to improve the execution of combat fires applied in complex coalition and joint environments.</p> <p>The FY 2005 National Defense Authorization Act (NDAA) directed the transfer of US Joint Forces Command (USJFCOM) Research, Development, Test & Evaluation (RDT&E) funding of joint warfare experimentation and training programs from Navy accounts to new Defense Wide RDT&E accounts beginning in FY 2007. Funding to support the JFIIT Program prior to FY 2007 was reflected in the Navy's RDT&E Program under PE 0603857N. This brought the JFIIT Program into oversight by the Office of the Secretary of Defense (OSD)/Defense Research & Engineering (DR&E).</p> <p>Joint Requirements Oversight Council Memo (JROCM) 183-4, dated 8 Oct 04, directed USJFCOM to establish a Joint Fires Support Organization. JROCM 241-05, dated 3 Nov 05, validated the JFIIT mission. USJFCOM Directive Number 5170.2 dated 30 Nov 07, Charter for JFIIT, assigns JFIIT responsibility to improve Joint Fires.</p> <p>The JFIIT mission is to improve the integration, interoperability, and operational effectiveness of Joint fires, at the tactical level. JFIIT takes a holistic approach to improving Joint fires by providing solutions that produce effective target acquisition, command and control, and interoperable firing systems, thereby reducing fratricide and collateral damage. This results in not only near-term tactical identification of issues and solutions, but also informs and provides a foundation for short and long-term operational and tactical capabilities.</p> <p>JFIIT facilitates the development of Live, Virtual, and Constructive Joint fires and Joint ISR training applications at the Combat Training Centers (CTCs). Focus areas include Signals Intelligence (SIGINT), Full Motion Video (FMV), Non-traditional ISR (NT-ISR), Synthetic Aperture Radar/Moving Target Indicator (SAR/MTI), and Electronic Warfare to include counter Improvised Explosive Device (IED). JFIIT also assists with scenario and architecture development to duplicate real world operational environments to facilitate Joint fires and Joint ISR training opportunities.</p>											
B. Accomplishments/Planned Program (\$ in Millions)											

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APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)		R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability		PROJECT P857: Joint Fires Integration & Interoperability		
B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Joint Fires Integration & Interoperability (JFIIT) Assessments and Evaluations		6.796	7.407	7.320	0.000	7.320
<p>The emphasis of JFIIT Assessments effort is the evaluation of Joint fires and combat identification to provide Services and Agencies findings and recommendation based on quantifiable data in order to improve Joint Fires. JFIIT collects and analyzes data and provides observations, findings, conclusions, and recommendations to identify Joint doctrine, training, and material solutions and products that promote capability improvement. Accurate data is necessary to effectively develop solutions to identified problems. JFIIT provides a truth-based data collection capability to support a holistic approach to the overall improvement of Joint fires. Evaluations range from small, single-focus events to large, multi-event/venue exercises.</p> <p>JFIIT conducts assessments in conjunction with Service and Combatant Command (COCOM) exercises, experiments, and test & evaluation events. The emphasis of this JFIIT effort is assessing Joint fires and combat identification capabilities to ensure that Services and Agencies field interdependent and interoperable systems and training. JFIIT Assessment efforts include verifying an accurate Joint environment is depicted during realistic training that exercises one or more Joint tasks, assessing Joint context and Joint task execution while addressing the effectiveness of a Joint training program and identifying the need for continued support of Joint fires tactics, techniques and procedures (TTP) and doctrine. JFIIT assessments provide input to acquisition processes and enhance Joint development as programs are funded and developed.</p> <p>The primary outputs and efficiencies include:</p> <ul style="list-style-type: none">- Improvement in the Services' ability to employ Joint fires.- Improved Joint Intelligence, Surveillance, and Reconnaissance (ISR) and integrated Air to Ground training at Home Station and the Combat Training Centers.- An enhanced Joint operational environment at the Combat Training Centers that supports the execution of Joint tasks during service training and enhances JFIIT's ability to conduct assessments.						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<ul style="list-style-type: none">- Recommended solutions integrated within the USJFCOM-led Joint Capabilities Integration Development System (JCIDS) and Joint C2 Capability Portfolio Manager (JC2 CPM) processes- Identification of specific key performance parameters (KPPs) and key system attributes (KSAs) for new systems that meet Joint warfighter operational requirements to ensure Services and Agencies field interdependent and interoperable systems- Published doctrine and Joint Tactics, Techniques and Procedures to efficiently and effectively employ Joint forces at the tactical level- Increased effectiveness and confidence in combat identification and a reduction in fratricide <p><i>FY 2009 Accomplishments:</i></p> <ul style="list-style-type: none">-Using the Brigade Combat Team Air-Ground Integration (BCT A-GI) initiative, followed two US Army Brigade Combat Teams (BCT) from the beginning of their pre-deployment training activities, through their deployment and execution of their assigned missions in the Operation Iraqi Freedom and Operation Enduring Freedom Areas of Operation. Develop Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) recommendations and proposals for changes to unit Standard Operating Procedure and improvements to Brigade Combat Team pre-deployment training based on observations and analysis throughout this process. Benefits will include better trained service members, improved Joint TTP, and improved pre-deployment training.-In support of US Army Training and Doctrine Command (TRADOC) and US Air Force Air Component Command (ACC), improved the tactical application of Joint Intelligence, Surveillance, and Reconnaissance (ISR) and the integration of Air to Ground Operations at the National Training Center, Fort Irwin, CA, and Green Flag West, Nellis AFB, NV. Provided training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple (10 rotations in FY09). Provided a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits included better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>-In support of USA TRADOC and USAF ACC, improved the tactical application of Joint ISR and the integration of Air to Ground Operations at the Joint Readiness Training Center, Fort Polk, LA, and Green Flag East, Barksdale AFB, LA. Provided training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple (10 rotations in FY09). Provided a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits included better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.</p> <p>- In support of US Army Training and Doctrine Command (TRADOC) and US Air Forces Europe (USAFE), improved the tactical application of Joint ISR and the integration of Air to Ground Operations at the Joint Multi-National Readiness Center, Hoenfels, Germany. Provided training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple (2 rotations in FY09). Provided a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits included better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.</p> <p>- In support of USMC Marine Air-Ground Task Force – Training Command (MAGTF-TC) improved the tactical application of Joint ISR and the integration of Air to Ground Operations at the Marine Corps Air Ground Combat Center, Twenty-Nine Palms, CA. Provided training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple enhanced Mojave Viper rotations. Provided a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Define training support to Marine Corps Tactics and Operations Group (MCTOG) Spartan Resolve exercises. Benefits included better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.</p> <p>- Continued to support the Coalition Combat Identification Advanced Combat Identification Demonstration (CCID ACTD) thru support of Bold Quest 09. Provide analytical support to a Military</p>						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Utility Assessment of coalition and US Combat Identification Systems. Also, provide instrumentation, data collection, data capture, real-time mission monitoring, and feedback to participants via daily debriefings. Benefits will include improved ability to assess various participating coalition and US systems, improved joint task execution, and an effective Military Utility Assessment of US Combat Identification systems while greatly reducing the timeline required to provide fact-based recommendations. - Continued support for irregular warfare in the capability and training assessment of special operations exercises and events in preparation for Deployment and assisted in the identification of solutions in support of irregular warfare issues identified during these joint task execution and joint capabilities assessments. - Continued support to US Air Forces Central (USAFCENT formerly USCENTAF) and the 18th Air Support Operations Group (ASOG) in training Joint Terminal Attack Controllers (JTACs) and Joint Fires Officers (JFOs) teams during exercises Atlantic Strike. Provided training support and feedback to the training audience and trainers. Benefits included increased combat readiness of Joint Terminal Attack Controllers (JTACs) and Joint Fires Officers (JFOs) as well as Air Support Operations Squadron (ASOS) personnel. - Led a short notice Tactical Cellular (TactiCell) Limited Operational Assessment (LOA) as a culminating event in a series of limited objective events. Provided tactical operators and led the assessment team in an effort to evaluate the military benefit of TactiCell to small unit operations. In addition, the TactiCell LOA demonstrated the value of using Universal Joint Tasks (UJT) to conduct tactical and technical assessments. FY 2010 Plans: -Using the Brigade Combat Team Air-Ground Integration (BCT A-GI) initiative, follow multiple US Army Brigade Combat Teams (BCT) from the beginning of their pre-deployment training activities, through their deployment and execution of their assigned missions in the Operation Iraqi Freedom and Operation Enduring Freedom Areas of Operation. Develop Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) recommendations and proposals for changes						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
to unit Standard Operating Procedure and improvements to Brigade Combat Team pre-deployment training based on observations and analysis throughout this process. Benefits will include better trained service members, improved Joint TTP, and improved pre-deployment training. - In support of, US Army Training and Doctrine Command (TRADOC) and US Air Force Air Component Command (ACC), continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the National Training Center, Fort Irwin, CA, and Green Flag West, Nellis AFB, NV. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during 10 training rotations. Provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - In support of USA TRADOC and USAF ACC, continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the Joint Readiness Training Center, Fort Polk, LA, and Green Flag East, Barksdale AFB, LA. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during 10 training rotations. Provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - In support of USA TRADOC and US Air Forces Europe (USAFE), continue efforts to improve the tactical application of JISR and the Integration of Air to Ground Operations at the Joint Multi-National Readiness Center, Hoenfels, Germany. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during 2 training rotations. Provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>- In support of USMC Marine Air-Ground Task Force – Training Command (MAGTF-TC) continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the Marine Corps Air Ground Combat Center, Twenty-Nine Palms, CA. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during 5 enhanced Mojave Viper rotations and 5 Spartan Resolve training exercises. Provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Continue efforts to define training support to Marine Corps Tactics and Operations Group (MCTOG). Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center.</p> <p>- In support of the USN 2nd Fleet (east coast) and 3rd Fleet (west coast), provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple Fleet Synthetic Training-Joint (FST-J) training exercises. Also, provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service training venue.</p> <p>- In support of the USN 2nd Fleet (east coast) and 3rd Fleet (west coast), provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple Joint Task Force Exercise (JTFEX) training exercises. Also, provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service training venue.</p> <p>- In support of USN Naval Surface Warfare Center (NSWC), provide analytical support to netted sensor assessments conducted to determine how to integrate world-wide sensors on a Global Information Grid (GIG) to allow for a common operational picture. Also provide instrumentation, data collection, data capture, real-time mission monitoring, and feedback to participants via daily debriefings. Benefits will include improved integration of world-wide sensors and improved Joint interoperability.</p>						

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>- Continue to support the Coalition Combat Identification Advanced Combat Identification Demonstration (CCID ACTD) Bold Quest events. Provide analytical support to provide a Military Utility Assessment of coalition and US Combat Identification Systems. Provide instrumentation, data collection, data capture, real-time mission monitoring, and feedback to participants via daily debriefings. Benefits will include improved ability to assess various participating coalition and US systems, improved joint task execution, and an effective Military Utility Assessment US Combat Identification systems while greatly reducing the timeline required to provide fact-based recommendations.</p> <p>- Continue support for irregular warfare in the capability and training assessment of special operations exercises and events in preparation for Deployment and will assist in the identification of solutions in support of irregular warfare issues identified during these joint task execution and joint capabilities assessments.</p> <p>- Continue support to USAFCENT and the various Air Support Operations Groups (ASOGs) in training Joint Terminal Attack Controllers (JTACs) and Joint Fires Officers (JFOs) teams. Provide training support and feedback to the training audience and trainers. Benefits will include increased combat readiness of JTACs and JFOs as well as Air Support Operations Squadron (ASOS) personnel.</p> <p><i>FY 2011 Base Plans:</i></p> <p>-Using the Brigade Combat Team Air-Ground Integration (BCT A-GI) initiative, follow multiple US Army Brigade Combat Teams (BCT) from the beginning of their pre-deployment training activities, through their deployment and execution of their assigned missions. Develop Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) recommendations and proposals for changes to unit Standard Operating Procedure and improvements to Brigade Combat Team pre-deployment training based on observations and analysis throughout this process. Benefits will include better trained service members, improved Joint TTP, and improved pre-deployment training.</p> <p>- In support of US Army Training and Doctrine Command (TRADOC) and USAF Air Component Command (ACC), continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the National Training Center, Fort Irwin, CA, and Green Flag West,</p>						

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Nellis AFB, NV. Provide training support and feedback to exercise participants, observer trainers/ controllers, and venue support staff during multiple (10 rotations in FY09). Provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - In support of USA TRADOC and USAF ACC, continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the Joint Readiness Training Center, Fort Polk, LA, and Green Flag East, Barksdale AFB, LA. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple rotations (10 rotations in FY09). Also, provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - In support of US Army Training and Doctrine Command (TRADOC) and US Air Forces Europe, continue efforts to improve the tactical application of JISR and the Integration of Air to Ground Operations at the Joint Multi-National Readiness Center, Hoenfels, Germany. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple rotations . Also, provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - In support of USMC Marine Air-Ground Task Force – Training Command (MAGTF-TC), continue efforts to improve the tactical application of Joint ISR and the Integration of Air to Ground Operations at the Marine Corps Air Ground Combat Center, Twenty-Nine Palms, CA. Provide training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple enhanced Mojave Viper rotations and Spartan Resolve exercises. Also, provide a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Continue efforts to define training support to Marine Corps Tactics and Operations Group (MCTOG). Benefits will include better						

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trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service Combat Training Center. - Continue support to the USN 2nd Fleet (east coast) and 3rd Fleet (west coast), providing training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple Fleet Synthetic Training-Joint (FST-J) training exercises. Also, providing a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service training venue. - Continue support to the USN 2nd Fleet (east coast) and 3rd Fleet (west coast), providing training support and feedback to exercise participants, observer trainers/controllers, and venue support staff during multiple Joint Task Force Exercise (JTFEX) training exercises. Also, providing a post-event debrief to the venue staff and an Exercise Summary Report to USJFCOM. Benefits will include better trained service members, improved ability to execute joint tasks at service training venues, and an improved Joint operational environment and Joint context at a Service training venue. - Continue support of USN Naval Surface Warfare Center (NSWC), providing analytical support to netted sensor assessments conducted to determine how to integrate world-wide sensors on a Global Information Grid (GIG) to allow for a common operational picture. Also providing instrumentation, data collection, data capture, real-time mission monitoring, and feedback to participants via daily debriefings. Benefits will include improved integration of world-wide sensors and improved Joint interoperability. - Continue to support the Coalition Combat Identification Advanced Combat Identification Demonstration (CCID ACTD) Bold Quest efforts. Provide analytical support to provide a Military Utility Assessment of coalition and US Combat Identification Systems. Also provide instrumentation, data collection, data capture, real-time mission monitoring, and feedback to participants via daily debriefings. Benefits will include improved ability to assess various participating coalition and US systems, improved joint task execution, and an effective Military Utility Assessment US Combat Identification systems while greatly reducing the timeline required to provide fact-based recommendations.						

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010	
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)		R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability		PROJECT P857: Joint Fires Integration & Interoperability	
B. Accomplishments/Planned Program (\$ in Millions)					
	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<ul style="list-style-type: none">- Continue support for irregular warfare in the capability and training assessment of special operations exercises and events in preparation for Deployment and will assist in the identification of solutions in support of irregular warfare issues identified during these joint task execution and joint capabilities assessments.- Continue support to USAFCENT and the various Air Support Operations Groups (ASOGs) in training Joint Terminal Attack Controllers (JTACs) and Joint Fires Officers (JFOs) teams. Provide training support and feedback to the training audience and trainers. Benefits will include increased combat readiness of JTACs and JFOs as well as Air Support Operations Squadron (ASOS) personnel.					
Joint Fires Integration & Interoperability (JFIIT) Capabilities Development The emphasis of the JFIIT Capabilities Development effort is continued development of Joint Fires and combat identification capabilities. JFIIT focuses on current and emergent Joint Fires capabilities such as tactics, techniques, and procedures (TTP), Systems, and System of Systems. JFIIT is working with the Combat Training Centers to enhance Joint training for evolving joint fires issues identified during the rotational units pre-deployment exercises as the basis to develop tactical level recommendations to address the operational gaps and seams. To support Service and Component Command (COCOM) capability development efforts, JFIIT develops Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) Change Recommendations; improvements in coordinating fires, command and control, and firing systems interoperability resulting in increased effectiveness and efficiency; and provides technical expertise in identifying Joint solutions to capability gaps. The primary outputs and efficiencies include: <ul style="list-style-type: none">- Recommendations for Counter-Rocket, Mortar, and Artillery (C-RAM) response functions- Validated Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) Joint fires recommendations- Improvements in Joint Terminal Attack Controller (JTAC) and Joint Fires Observer equipment and tactics, techniques and procedures (TTP)- Appraisals of service venues joint context and ability to support joint training	8.650	9.428	9.317	0.000	9.317

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010		
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)		R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability		PROJECT P857: Joint Fires Integration & Interoperability		
B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<ul style="list-style-type: none">- Resolution of Combat Identification and Joint Close Air Support Action Plan issues- Publication of Tactical Leader's Joint Intelligence, Surveillance & Reconnaissance (ISR) Handbook- Accreditation/certification for Joint fires context and training capability of all service venues- Recommendations for tactical Joint fires improvement solutions- Recommendations for system integration and interoperability- Optimum utilization of currently fielded systems as evidenced through feedback from deployed forces- Ability to include Joint context during new system acquisition or development- New system capability that meets current Joint operational requirements- Proposed tactics, techniques and procedures (TTP) and doctrine- Increased effectiveness and confidence in combat identification as evidenced through feedback from deployed forces- Reduced collateral damage and decreased number of fratricide incidents across the force- Jointly trained forces <p><i>FY 2009 Accomplishments:</i></p> <ul style="list-style-type: none">- Continued to refine and enhance support to pre-deployment mission rehearsal exercises as requested by the Services and Combatant Commands. Evolving joint fires issues identified during the rotational units pre-deployment exercises form the basis to develop tactical level recommendations to address the operational gaps and seams.- Continued to develop the Joint Intelligence, Surveillance, and Reconnaissance (ISR) Integration at the Combat Training Centers (CTC) integrated training initiatives. Provided Joint fires, Joint ISR, and network subject matter expertise to: assist synchronization of joint tasks; facilitate joint mission thread execution; and training development and mentoring to Combat Training Center staff and observer controllers. These activities promoted the synergistic application of Joint capabilities to effectively perform joint fires.						

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010		
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 4: Advanced Component Development & Prototypes (ACD&P)		R-1 ITEM NOMENCLATURE PE 0604828D8Z: Joint Fires Integration & Interoperability		PROJECT P857: Joint Fires Integration & Interoperability		
B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<ul style="list-style-type: none">- Served as the USJFCOM lead for Counter-Rocket, Artillery, and Mortar (C-RAM), assisted with development of tactics, techniques, and procedures for effective utilization of the C-RAM technologies to enhance this Joint capability.- Continued as USJFCOM lead for advocacy of the Global Area Reference System (GARS). This promoted standardized application and employment of a common coordinate format to provide timely and accurate exchange of target data to conduct joint fires.- Provided planning, execution, and analysis support for future USCENTAF Atlantic Strike exercises. This is an ongoing event to evaluate and train Joint Close Air Support aircrews, Joint Terminal Attack Controllers, and Joint Fires Observers.- Continued to provide Joint Fires subject matter expertise to the JC2 CP Manager to develop joint guidance, assessment, and analysis to proactively shape Service POMs to achieve systems interoperability in Joint Fires related tasks.- Continued Joint Windows-based Warfare Assessment Model (JWinWAM) software and development to support JFIIT assessment activities and the efforts of other government agencies as directed.- Continued to support the Joint National Training Capability (JNTC) certification, accreditation, and mitigation program and execution of Joint fires related JNTC exercises. <p>FY 2010 Plans:</p> <ul style="list-style-type: none">- Continue to refine and enhance support to pre-deployment mission rehearsal exercises as requested by the Services and Combatant Commands. Evolving Joint fires issues identified during the rotational units pre-deployment exercises form the basis to develop tactical level recommendations to address the operational gaps and seams.- Continue to develop the Joint Intelligence, Surveillance, and Reconnaissance (ISR) Integration at the Combat Training Centers (CTC) integrated training initiatives. Provide Joint fires, Joint ISR, and						

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010		
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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
network subject matter expertise to: assist synchronization of joint tasks; facilitate joint mission thread execution; and training development and mentoring to Combat Training Center staff and observer controllers. These activities will promote the synergistic application of Joint capabilities to effectively perform Joint fires.						
- Continue to work as the USJFCOM lead for Counter-Rocket, Artillery, and Mortar (C-RAM) and the follow on Integrated Unit, Base and Installation Protection (IUBIP) system. Develop tactics, techniques, and procedures for effective utilization of the IUIBP technologies to enhance this Joint capability.						
- Provide planning, execution, and analysis support for future USCENTAF Atlantic Strike exercises. This is an ongoing event to evaluate and train Joint Close Air Support aircrews, Joint Terminal Attack Controllers, and Joint Fires Observers.						
- Continue to provide Joint Fires subject matter expertise to the JC2 CP Manager to develop joint guidance, assessment, and analysis to proactively shape Service POMs to achieve systems interoperability in Joint Fires related tasks.						
- Continue JWinWAM software and development to support JFIIT assessment activities and the efforts of other government agencies as directed.						
- Continue to support the Joint National Training Capability (JNTC) certification, accreditation, and mitigation program and execution of Joint fires related JNTC exercises.						
FY 2011 Base Plans:						
- Continue to refine and enhance support to pre-deployment mission rehearsal exercises as requested by the Services and Combatant Commands. Evolving joint fires issues identified during the rotational units pre-deployment exercises form the basis to develop tactical level recommendations to address the operational gaps and seams.						
- Continue to develop the Joint ISR Integration at the Combat Training Centers (CTC) integrated training initiatives. JFIIT will provide Joint fires, Joint ISR, and network subject matter expertise to:						

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense				DATE: February 2010	
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B. Accomplishments/Planned Program (\$ in Millions)					
	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
assist synchronization of joint tasks; facilitate joint mission thread execution; and training development and mentoring to Combat Training Center staff and observer controllers. These activities will promote the synergistic application of Joint capabilities to effectively perform joint fires. - Continue work as the USJFCOM lead for Counter-Rocket, Artillery, and Mortar (C-RAM) and the follow on Integrated Unit, Base and Installation Protection (IUBIP) system. Develop tactics, techniques, and procedures for effective utilization of the IUIBP technologies to enhance this Joint capability. - Provide planning, execution, and analysis support for future USCENTAF Atlantic Strike exercises. This is an ongoing event to evaluate and train Joint Close Air Support aircrews, Joint Terminal Attack Controllers, and Joint Fires Observers. - Continue to provide Joint Fires subject matter expertise to the JC2 CP Manager to develop joint guidance, assessment, and analysis to proactively shape Service POMs to achieve systems interoperability in Joint Fires related tasks. - Continue Joint Windows-based Warfare Assessment Model (JWinWAM) software and development to support JFIIT assessment activities and the efforts of other government agencies as directed.					
Accomplishments/Planned Programs Subtotals	15.446	16.835	16.637	0.000	16.637
C. Other Program Funding Summary (\$ in Millions) N/A					
D. Acquisition Strategy Not applicable for this item.					
E. Performance Metrics JFIIT delivers Joint solutions for tactical forces deployed to Combatant Commands (COCOMs). Deliverables may include: discrete improvements to training processes; doctrine; Tactics, Techniques, & Procedures (TTPs); and/or technical system performance specifications and standards; validated Doctrine, Organization, Training,					

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense		DATE: February 2010
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Material, Leadership, Personnel, Facilities (DOTMLPF) Joint fires recommendations; timely delivery of quality feedback to exercise participants; or improvements to Joint context of a training venue. USD AT&L/DDR&E and USJFCOM work in concert to approve the annual agenda of work and validate results.		

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Exhibit R-4, RDT&E Schedule Profile: PB 2011 Office of Secretary Of Defense		DATE: February 2010
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Schedule Profile (R4 Exhibit)																		September 2009																											
BUDGET ACTIVITY 4 - Advanced Component Development and Prototypes (ACDP)										PE NUMBER AND TITLE 0604828D8Z - Joint Fires Integration & Interoperability																												PROJECT P857							
Event Name										FY 09				FY 10				FY 11				FY 12				FY 13				FY 14				FY 15											
										1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4								
Operational Test & Planning, Publications																																													

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Exhibit R-4A, RDT&E Schedule Details: PB 2011 Office of Secretary Of Defense			DATE: February 2010	
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Schedule Details

Event	Start		End	
	Quarter	Year	Quarter	Year
Operational Test & Planning, Publications	1	2009	4	2012

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